

No More Guess Work: System Design for Seamless E-Commerce & Store Order Profiles

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Order Profile Defined

Order Profiles: A collection of attributes associated to an order that describes how the order is composed and what fulfillment needs it requires.

The constraints imposed by poorly designed software and rigidly-designed storage material handling devices exacerbate the issue to process varied order profiles.

↑ Cost/Unit Shipped ↓ Throughput ↓ Capacity

Composition

- Number of Lines
- Number of Units
- Velocity Mix of Items
- Affinities of Items

Fulfillment Requirements

- Dispatch Times
- QC Thresholds
- Value-Added Services
- HAZMAT

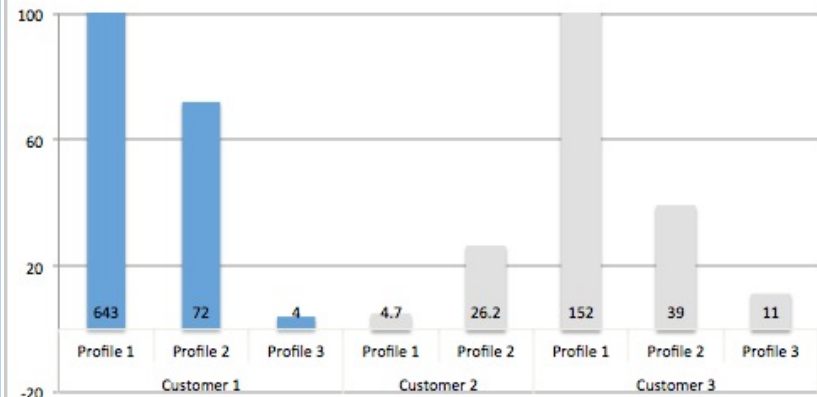


Order Profiles Through Data Models

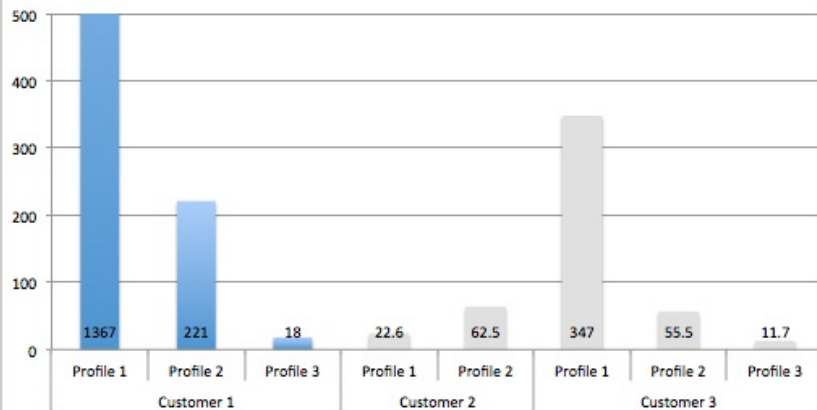
Customer 1

- Consumer Electronics
- \$ 6 Billion Revenue
- Stores, Kiosks
- Order Profiles
 - Brick and Mortar Store Replenishment
 - Mobile Stores
 - Kiosk/Express Stores

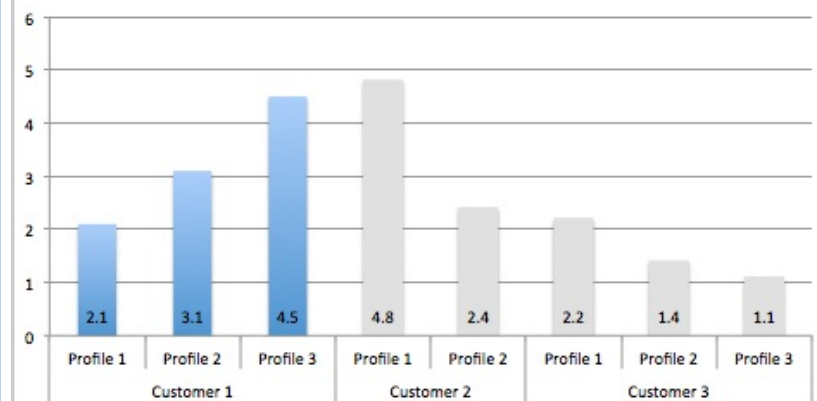
Lines/Order



Units/Order



Units/Line

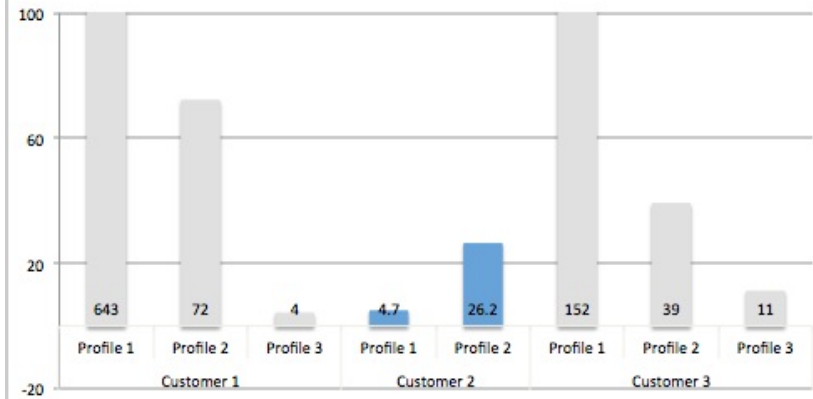


Order Profiles Through Data Models

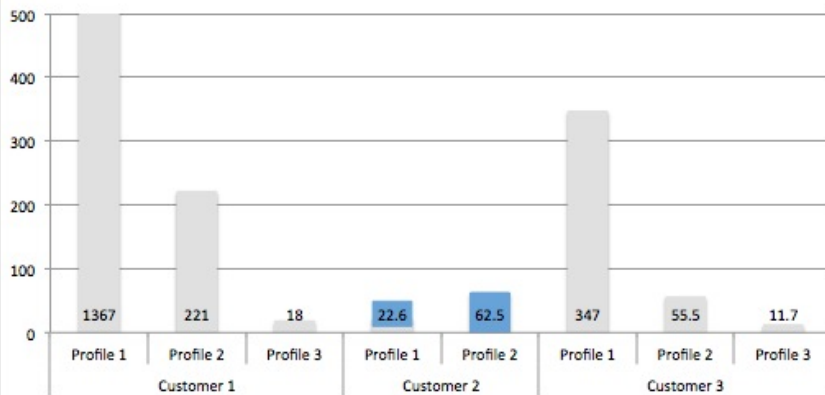
Customer 2

- Apparel 3PL
- \$14 Billion Revenue
- Wholesale, Retail
- Order Profiles
 - Retail Floor sets
 - Retail vs. Wholesale, “Push vs. Pull”
 - Jewelry

Lines/Order



Units/Order



Units/Line

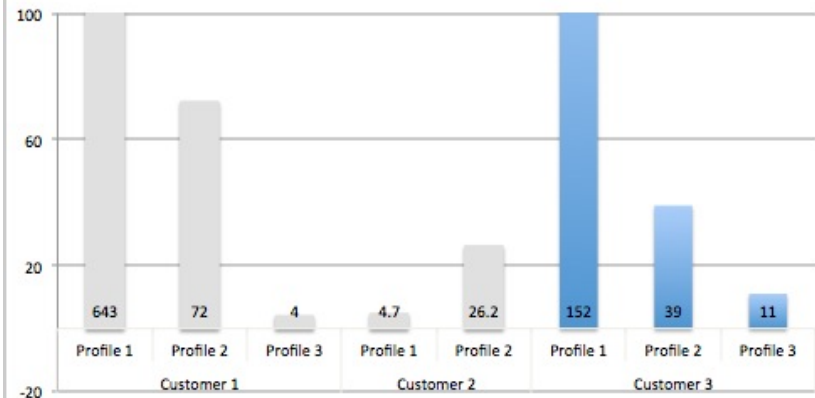


Order Profiles Through Data Models

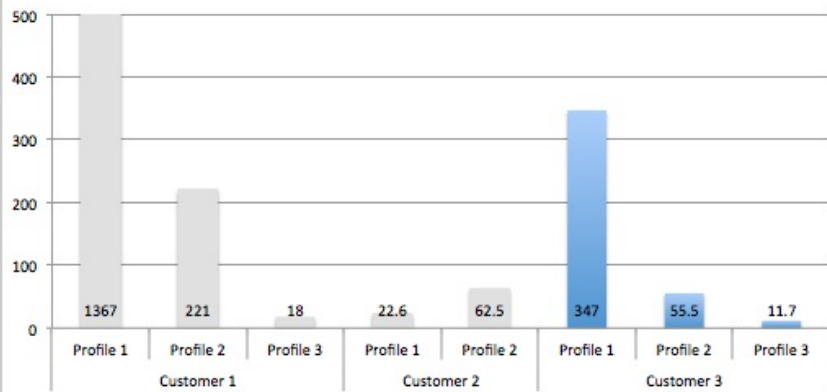
Customer 3

- Wholesale Distributor
- \$ 38 Billion Revenue
- C-Stores/Big Box/Store types
- Order Profiles
 - Split Case & Cigarette Orders
 - Full Case Orders
 - Non Conveyable & Pallet Orders

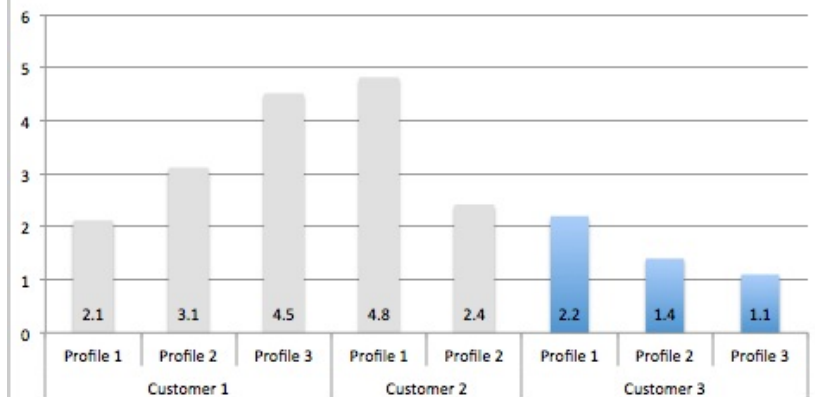
Lines/Order



Units/Order



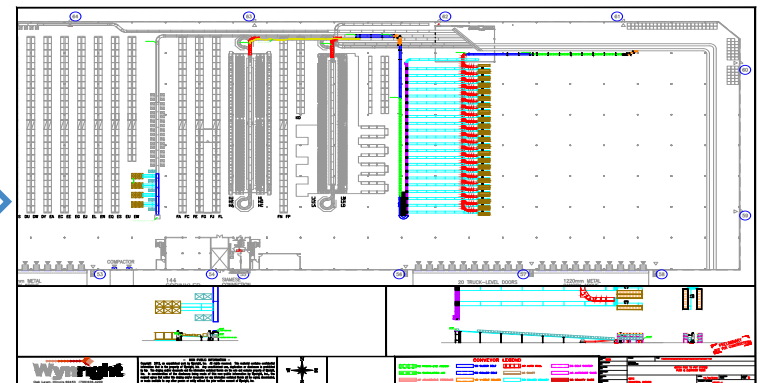
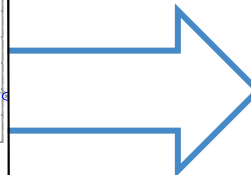
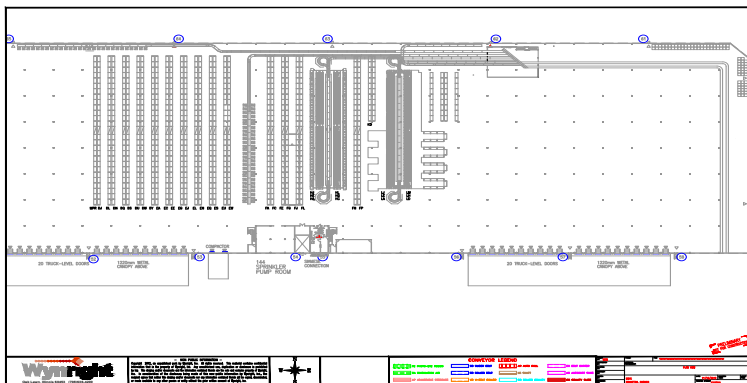
Units/Line



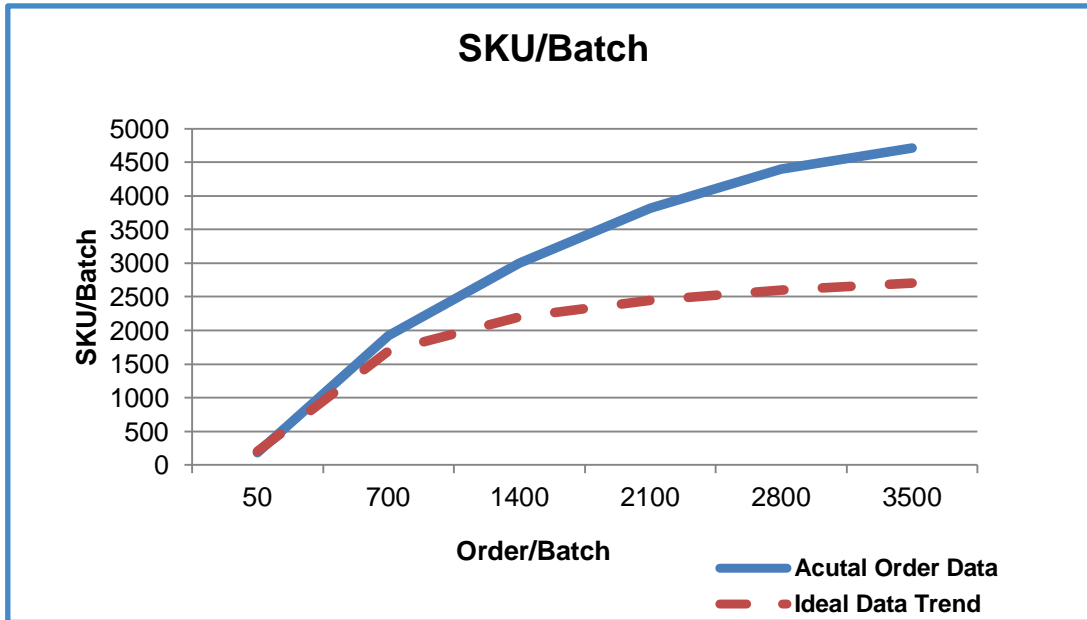
Option A: Put System, Goods-to-Person

Conversion of a Pick System to a Batch Pick to Put System

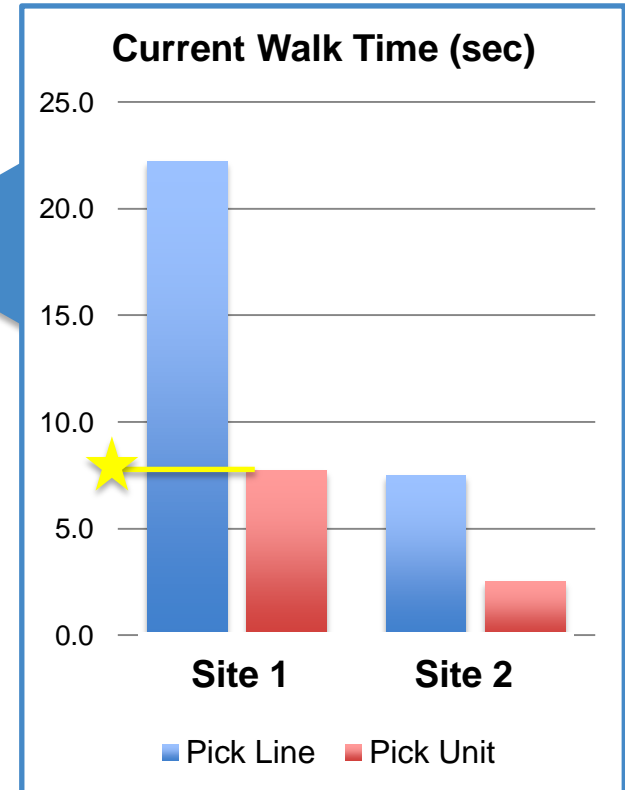
- Why did G2P work here?
 - Larger store orders in Canada yielded higher percent of full case picks
 - Fewer mixed SKU totes in Canada yielded higher put rates at put stations
 - Outbound totes in Canada were reduced because of totes having to complete in the pick zone where they are started
- Benefits:
 - All but 37 days a year slashed to single-shift days (from two shifts)
 - Flexible, extensible design to enable the site to process web orders and other channels' changing order profiles.
 - Yearly cost reduction over \$1M.



Case Study: Pick System, Person-to-Goods



The delta represents the additional residual that would need to be picked per batch



SKU Velocity & Walk Time are critical components in analyzing a Goods to Person Design. **Result = Handling each item at the Put Station adds 7.5 seconds per item that currently doesn't occur today. With the current walk time per unit being 6 seconds, you cannot "pay" for the put.**

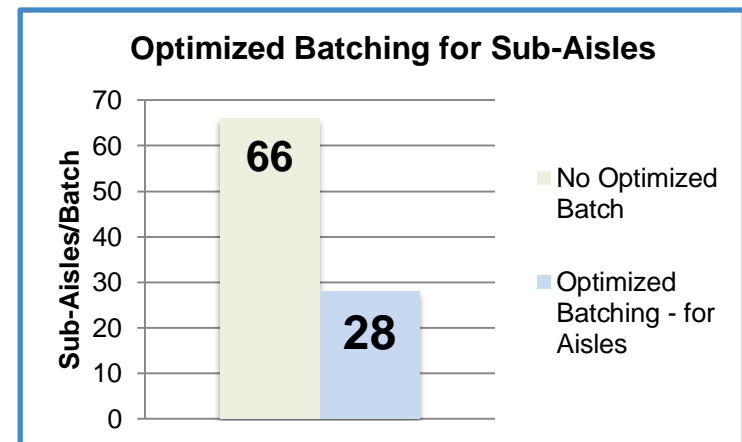
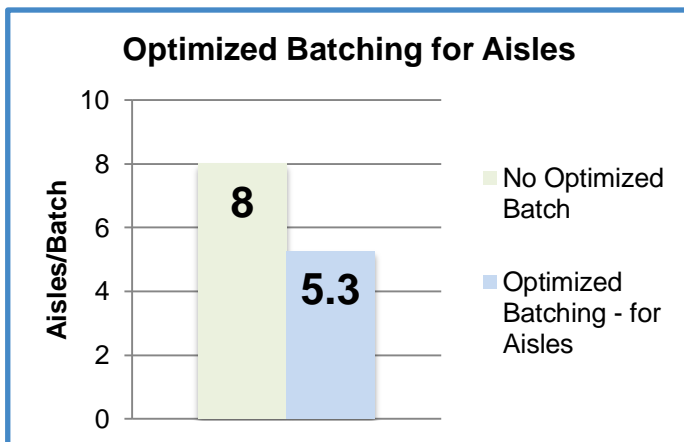
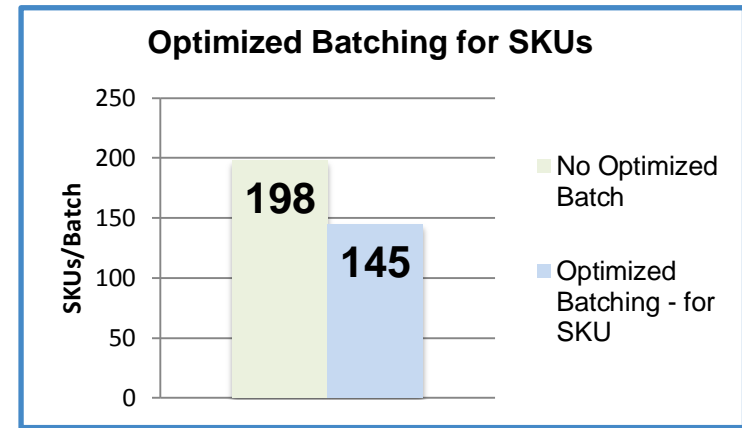
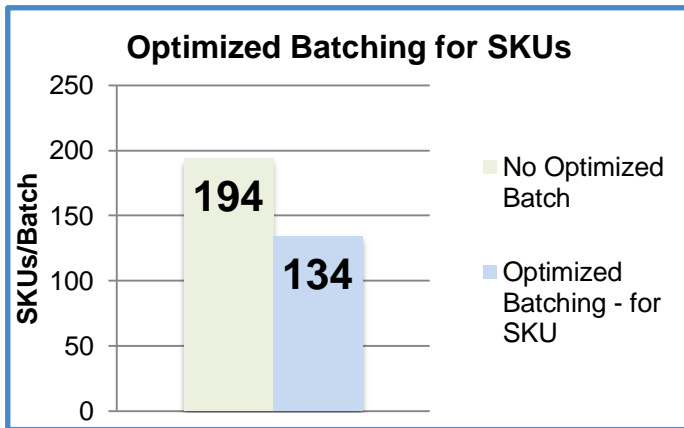
Case Study: Pick System, Person-to-Goods



Optimized Batching Algorithms group orders by key attributes allowing for **less walk time** in Break Pack picking.

Site 1

Site 2



Don't Guess...Guessing is Expensive

Objective: To reduce the standard deviation of units per put station.

Subject to:

$$\text{Min } \sum_{s \in S} \left(\sum_{o \in O_s} u_o - m_u \right)^2$$

$$\sum_{s \in S} \sum_{o \in O_s} u_o = u_{tot}$$

$$m_u = \left\lfloor \frac{u_{tot}}{n_{stn}} \right\rfloor$$

$$\sum_{s \in S} \sum_{o \in O_s} 1 = o_{tot}$$

$$\sum_{o \in O_s} 1 = \left\lfloor \frac{o_{tot}}{n_{stn}} \right\rfloor \quad \forall s \in S$$

Where:

$$u_o \geq 0 \quad \forall o \in O_s \quad \forall s \in S$$

u_o integer

Where:

S is the set of stations
 O_s is the set of orders in station s
 u_o is the number of units in order o
 u_{tot} is the total number of units
 n_{stn} is the number of active stations
 o_{tot} is the total number of orders

```
Batch batchObj = Batch.readInputToBatchObj(getCorePlanningFilePath(CORE_TO_PLANNING_ORDER_FILE_PREFIX));
Map<String, Orders> orderMap = new TreeMap<String, Orders>(batchObj.getOrderMap());
Map<String, Integer> ncOrderCartonMap = new HashMap<String, Integer>();
Map<String, Integer> wOrderCartonMap = new HashMap<String, Integer>();
Map<String, Integer> fcOrderCartonMap = new HashMap<String, Integer>();
Map<String, Integer> ptsOrderCartonMap = new HashMap<String, Integer>();

System.out.println("Total units: " + batchObj.getTotalUnits(orderMap));
Map<String, Orders> nonConOrders = batchObj.removeNonCon(orderMap);
System.out.println("Non Con units: " + batchObj.getTotalUnits(nonConOrders) + "\nCon Units: " + batchObj.getTotalUnits(orderMap));

for(String ordID: nonConOrders.keySet()) {
    int numCases = 0;
    for(String pickID: nonConOrders.get(ordID).getPickIDMap().keySet()) {
        int numFullCases = nonConOrders.get(ordID).getPickIDMap().get(pickID).getQty() / nonConOrders.get(ordID).getPickIDMap().get(pickID).getFullCaseQty();
        int numBatches = nonConOrders.get(ordID).getPickIDMap().get(pickID).getQty() % nonConOrders.get(ordID).getPickIDMap().get(pickID).getFullCaseQty();
        numCases += numFullCases + numBatches;
    }
    ncOrderCartonMap.put(ordID, numCases);
}

System.out.println("Total units: " + batchObj.getTotalUnits(orderMap));
Map<String, Orders> wh3wOrders = batchObj.removeWh3w(orderMap, "W");
System.out.println("Wh 3w units: " + batchObj.getTotalUnits(wh3wOrders) + "\nNon Wh 3w Units: " + batchObj.getTotalUnits(orderMap));

for(String ordID: wh3wOrders.keySet()) {
    wOrderCartonMap.put(ordID, wh3wOrders.get(ordID).getExpNumCartons());
}

System.out.println("Total units: " + batchObj.getTotalUnits(orderMap));
Map<String, Orders> fullCasePickOrders = batchObj.removeFCPicks(orderMap);
System.out.println("FC Pick units: " + batchObj.getTotalUnits(fullCasePickOrders) + "\nNon FC Pick Units: " + batchObj.getTotalUnits(orderMap));

System.out.println("Total units: " + batchObj.getTotalUnits(orderMap));
Map<String, Orders> earlyPickOrders = batchObj.removeEarlyOrders(orderMap);
System.out.println("Early Pick units: " + batchObj.getTotalUnits(earlyPickOrders) + "\nRemaining Non FC Pick Units: " + batchObj.getTotalUnits(orderMap));

List<String> earlyPickIDs = new LinkedList<String>();
for(String ord: earlyPickOrders.keySet()) {
    earlyPickIDs.addAll(earlyPickOrders.get(ord).getPickIDMap().keySet());
}
for(String ordID: fullCasePickOrders.keySet()) {
    int numCases = 0;
    for(String pickID: fullCasePickOrders.get(ordID).getPickIDMap().keySet()) {
        numCases += fullCasePickOrders.get(ordID).getPickIDMap().get(pickID).getQty() / fullCasePickOrders.get(ordID).getPickIDMap().get(pickID).getFullCaseQty();
    }
    fcOrderCartonMap.put(ordID, numCases);
}

for(String ordID: orderMap.keySet()) {
    ptsOrderCartonMap.put(ordID, orderMap.get(ordID).getExpNumCartons());
}
}
```

1. Smooth work across put stations
2. Maximize throughput
3. Reduce cost/unit shipped



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