

#### FIND WHAT'S I VQNVERPR VEREPHTRSMATERIA NEXT. A PULWESWORAWS



"The only way to make sense out of change is to plunge into it, move with it, and join the dance"



**Allan Watts** 

British & US Philosopher, Writer, Speaker (1915-1973)

"You never change things by fighting the existing reality.

To change something, build a new model that makes the existing model obsolete."

**Buckminster Fuller** 

US Designer, Author, Inventor (1895-1983)





## FIND WHAT'S I V Q N NEXT. A P U L W E S W



## Why Automation In North America is a Must





- Increased Consumer Demand
  - > e-Commerce
  - ➤ Quick delivery
  - > Increase no. SKU's
  - > Smaller orders more often
  - > Better customer service
- US Manufacturing Re-Shoring
  - ➤ Higher Overseas Costs
  - > Smaller Quantities
  - ➤ More Flexibility & Customization
  - ➤ Quicker Delivery



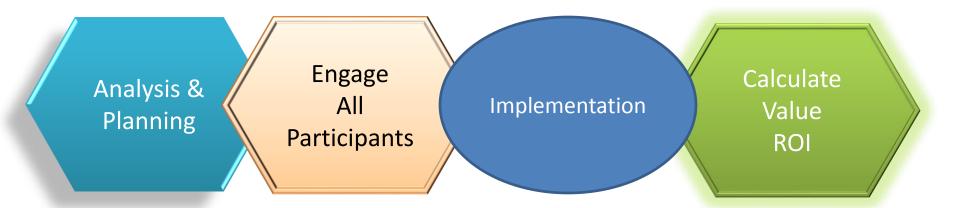






## **Steps For Automation Implementation**

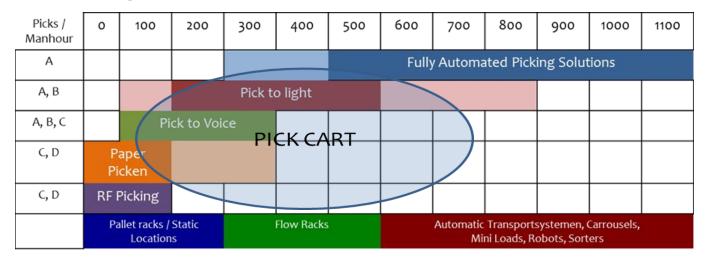
#### Success will depend on these actions



## FIND WHAT'S I VQNVE I NEXT. A PULWESWOR



#### What to Consider



- \* Order Volume
- \* Order Priority

\* Inventory

\* Travel Time

\* MHE Status

\* Labor Availability

\* Picking Activities

- \* Packing Requirements
- \* Shipping Procedures





## SFIND WHAT'S NEXT.



**Some Available Options** 

























#### **How To Get Started**

- Gather and analyze order profile data & patterns
- Account for business variations
  - Increase/decrease sales, no. of SKU's, seasonability, product dimensions, labor, customer base, etc...
- Order fulfillment picking travel times
- Current Material Handling & Storage Equipment
- WMS, ERP or WCS capabilities
- Product flow
- Facility layout







#### **Companies With a Good Plan Achieve Best Results**

- Know what to expect about results
  - Set realistic expectations
- Develop a value perception among top management
- Involve more people in planning and achievement of results
- Accurately identify changes that will improve results
- Create a plan to measure and quantify results





# FIND WHAT'S INEXT.



## Selecting and Implementing a System

- 1. Evaluate SKU volume
- 2. Consider current staff
- 3. Survey facility for the best fit
- 4. Consider new layout(s) to maximize impact
- 5. Set performance goals
- Analyze existing process to calculate ROI
- 7. Evaluate existing WMS, ERP or WCS capabilities
- 8. Consider speed and accuracy levels
- 9. Do your homework
- 10. Select a system that can grow with your business





## FIND WHAT'S NEXT. A PULL



### **Lower Cost Systems Comparison**

Assessing Pick Technologies: The More Stars, The Better the Fit					
	RF Scanning Voice Technology		Pick/Put to Light	Mobile Pick Cart	
Productivity, Speed	**	***	****	***	
Accuracy	***	***	***	****	
Data Capture Capability	****	*	*	***	
Flexible Multifunctional Capability	****	**	***	***	
Hands Free	*	****	***	**	
Learning Curve	***	**	****	***	
Maintenance	**	*	****	***	
IT Ease of Integration	***	**	****	***	
System Cost	****	***	***	***	
			Source: MW	/PVL International & Pcdata BV	





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## **Capital Expense Example**

	Hardware	System Integration	Professional Services	TOTALS	Calculation Basis
RF Scanning	\$75,000	\$25,000	\$45,000	\$ 145,000.00	100,000 Sqft, 2,500 SKU's, 25 Operators
Voice Technology	\$165,000	\$45,000	\$40,000	\$ 250,000.00	100,000 Sqft, 2,500 SKU's, 25 Operators
Pick/Put to Light	\$260,000	\$15,000	\$20,000	\$ 295,000.00	100,000 Sqft, 2,500 SKU's, 25 Operators **
Mobile Pick Carts	\$160,000	\$10,000	\$25,000	\$ 195,000.00	100,000 Sqft, 2,500 SKU's, 25 Operators, 14 orders/cart
Note:			,		,

\*\* - Typically you use the 80/20 rule and have less than 2,500 SKU's on a Pick/Put to Light No Material Handling Equipment is included in the calculations





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#### Return On Investment (ROI) Calculations EXAMPLE

#### **Pick to Light Calculation Model - Productivity**

1	1.1
pool	pcdata
	Logistics Automotion

Environment Variables - Volume					
Total # of orders	400	per day			
Total # of order lines	2,000	per day			
Total # of units	10,000	per day			
Total # of SKUs	350	total			

Environment Variables - Equipment				
Total # of layers in rack	3.00	layers		
Distance per location	0.50	mtr		
Length of the system	58.33	mtr		
Total # of zones	6	zones		

Mandatory fields
Optional fields

Productivity Parameters PTL		
Orderpick speed	5.00	sec/line
Walking speed	0.80	m/sec
Order Start	10.00	sec/order
Order Finish	20.00	sec/order

Environment Variables Current -					
Personnel					
Time Available	8.00	hrs			
Actual current FTE FTE					
Current lines per man hour		lines			
Calc current FTE	3.98	FTE			
Workdays	220	per year			

Pcdata recommended values
Calculated fields

Start-up Time	<b>Walking Time</b>	Picking Time	Order Finish Time	Total Time	Total Order Pick
(hrs)	(hrs)	(hrs)	(hrs)	(hrs)	FTE
1.11	16.20	2.78	2.22	22.31	2.79







### Return On Investment (ROI) Calculations EXAMPLE

#### **Pick to Light Calculation Model - Savings**

pad	pcdata
pod	

Personnel Cost Hourly rate	20.00	EUR
Quality Cost		
Cost per Error	5.00	EUR
Current error percentage	0.50	%
PTL error percentage	0.10	%

0.50 % 0.10 %	5.00	EUR
0.10 %	0.50	%
0.10 /0	0.10	%

Mandatory fields
Optional fields

Required Hardware Quantities		
Total # of pick displays	350	displays
Total # of zone displays	6	displays
Total # of controls	2	PDM10
Total lenght of power rail	60	mtr
Total length of profile	175	mtr
Total length of bus cable	210	mtr

Pcdata recommended values
Calculated fields

Yearly Savings	Personnel Cost (EUR)	Error Cost (EUR)	Total Cost (EUR)	
Current (PAPER)	140,264.55	11,000.00	151,264.55	
New (PTL)	98,185.19	2,200.00	100,385.19	
Savings per year	42,079.37	8,800.00	50,879.37	





## FIND WHAT'S NEXT.



#### Return On Investment (ROI) Calculations EXAMPLE

#### **Pick to Light Calculation Model - Cost**

pcdata
Logistics Automotion

Service & Maintenance Cost		
Warranty	1	year
Service Level Agreement	2,450	EUR/yr
Repair / Maintenance	2.50	%

Mandatory fields
Optional fields

Miscellaneous		
Interest Rate	5.00	%
Depreciation	5	years
Customer Project Cost	10,000	EUR

Pcdata recommended values
Calculated fields

	Year	Year	Year	Year	Year	Year
	0	1	2	3	4	5
Investment	-44,970	-	-	-	-	-
Customer Cost	-10,000	-	-	-	-	-
Cost of Ownership						
SLA	-	-2,450	-2,450	-2,450	-2,450	-2,450
Repair	-	-	-475	-475	-475	-475
Savings	-	50,879	50,879	50,879	50,879	50,879
Cashflow	-54,970	48,429	47,954	47,954	47,954	47,954
Net Present Value	-54,970	46,123	43,496	41,425	39,452	37,573







#### Often Missed Items for ROI Calculation

- Mis-Picking Errors hidden costs
  - Freight out return out again
  - Customer service support (avg = 1 ½ hrs)
    - Claim processing, data entry, inventory adjustment, processing new order, etc...
  - Re-pick, Re-stock, packaging
  - Lost sales and/or customer
  - Charge backs





#### SFIND WHAT'S I V Q N V E R P F E V E R E P H T R S M A T E R I A ANEXT. A P U L W E S W D R A W S



## **NEW Lower Cost Technologies**





Put to Light SMARTGLASS



Pick to Light with Sensor

Wireless Pick to Light













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## THANK YOU FOR ATTENDING

## **Questions & Answers**



